

Euston Management Board

15th February 2017

Camden Council, 5 Pancras Square, Room 11.10 Kiln

Time: 2pm

Attendees: David Joyce (LBC) (chair); Mary-Ann Lewis (LBC); Richard Wilson (LBC); Martin Cowie (GLA); Katie Hickman (DfT); Chris Paxman (NR); Gemma Liscoe (NR); Martin Gray (HS2); Kerry Bangle (HS2); Karen Swift (LBC) (part of the meeting); Therese Gallagher (notes); Katy Mann (LBC); Giles (WA); Umesh Gorasia (DfT); Karen Galey (LBC)

Welcome, introductions, apologies
Kerry Bangle; Simon Weaver
Minutes of the last meeting
<ul style="list-style-type: none"> Minutes agreed
Euston Strategic Board feedback and timing of next meeting
<ul style="list-style-type: none"> Focused on NR strategic option report Senior level workshop – Nov phase 1 BIC (DfT investment panel) BC approval for phase 1 station; Euston session (RIBA 3 & masterplan) looking at how are they going to engage going forward Next ESB topics to be discussed masterplanning emerging thinking, engagement
Network Rail update
<ul style="list-style-type: none"> Presented strategic options report to ESB, reflections from ESB included: <ul style="list-style-type: none"> Strong desire for redevelopment not refurbishment and in response to questions about how this view would be reflected in procurement NR explained that the procurement process will not select an option, rather it will be seeking to appoint a team to do the work to select an option (technical work needed to support option). View reiterated that tender docs should make reference to ESB/ESSRBs preferred option. PQQ for Grip 2 designers (feasibility study for existing station) closing at end of next week and successful team due to start work in June Engaging with HS2 to help set priorities for NR work and to help establish which questions need to be answered first Currently compiling comments from stakeholder engagement as part of strategic review
HS2 update
<ul style="list-style-type: none"> Wilkinson Eyre/WSP appointed to complete Euston Stations Masterplan Comparisons with King’s Cross, St Pancras were made and recognition of the need to involve Historic England in the Euston discussion MDP will be on board early in design process Looking for innovative engineering solutions which should feed into RIBA 2 designs Design ambitions document will be issued What decisions need to be made when needs greater clarity
MDP Procurement update

<ul style="list-style-type: none"> • See above
Stations masterplan remit and initial thoughts
<ul style="list-style-type: none"> • See above
Planning brief - early engagement and update on consultation
<ul style="list-style-type: none"> • Currently reviewing: <ul style="list-style-type: none"> - Programme to allow for findings from the Masterplan to be incorporated into the planning brief as appropriate (currently planned for end of summer) - Need to work with stakeholders to collate engagement and ensure engagement is re coordinated.
Key issues for 2017 for discussion
<ul style="list-style-type: none"> • <i>Euston Square Gardens & buses</i> • <i>Euston Arch</i> • <i>Taxis</i> • <i>Phoenix Road</i> • <i>Basement/OSD potential</i> • <i>Station design and spine building</i> • <i>Eversholt Street frontage</i> • <i>Future proofing</i>
AOB
<ul style="list-style-type: none"> • None • Next meeting scheduled for 14th March

Euston Management Board

14th March 2017

Camden Council, 5 Pancras Square, Room 10.11 Kiln

Time: 10am

Attendees: David Joyce (LBC) (chair); Mary-Ann Lewis (LBC); Martin Cowie (GLA); Claire Carter (DfT); Chris Paxman (NR); Gemma Liscoe (NR); Kerry Bangle (HS2); Therese Gallagher (notes); Katy Mann (LBC); Umesh Gorasia (DCLG); Karen Galey (LBC)

Welcome, introductions, apologies
Simon Weaver (TfL); Martin Gray (HS2);
Minutes of the last meeting
<ul style="list-style-type: none"> Agreed (subject to corrections to attendance)
Network Rail update
<ul style="list-style-type: none"> Following presentation of the strategic options report to ESB, the report is now going through final internal sign off. Proposals can then be included in the procurement documentation <p>ACTION: Tender documents should make reference to ESB/ESSRBs preferred option being a redeveloped station rather than a refurbishment.</p>
HS2 update
<p>Euston Mitigation Measures (EMM)</p> <ul style="list-style-type: none"> Work is ongoing and is focused on looking for a Technical solution that works. Further work is needed to assess impacts of changes. Contractors will be expected to keep within Environmental Minimum Requirement (EMR)s and it is expected that there will be a focus on the role of materials by rail. It is possible that the design could change once main works contractor looks at proposals. Follow up meetings with LBC agreed. Changes to station/ approach design resulting from EMM change OSD but designers working to deliver same quantum at AP3 Station designer procurement due to start in early 2018. LBC highlighted the need for the masterplanning work need to focus on station integration and how the station(s) interact with the surrounding area. HS2 have just started a piece of work on how stations integrate at an operational level – looking at shared service.
Crossrail 2 update
<ul style="list-style-type: none"> Strategic outline business case submitted last Monday.
Emerging key principles for the Planning Brief
<ul style="list-style-type: none"> MAL presented the slides that SEW presented at the Stakeholder workshop, with a view to refining them for public consultation in Spring. LBC want to consult on a set of principles that should inform all options that could come out of the Wilkinson Eyre/WSP stations masterplanning work.

- NR questioned the use of the term 'green spine' and whether east / west links should be included at this stage as there was no guarantee that they could be delivered.
- Discussion about retail mix, buses and open spaces, including what powers were available to the LPA to control occupiers and the impact of proposals to reduce buses in central London by 40%.

ACTION: HS2 to report on work that design team are currently undertaking to look at these issues and report back to EMB.

ACTION: Need to establish regular design meetings in order to join up work of masterplanner, station designers and SEW.

ACTION: MC to report back to next meeting about early thinking on buses.

Planning brief - early engagement and update on consultation

- MAL reported on recent stakeholder workshop which was attended by around 30 community and business representatives. The event included presentations by HS2, Network Rail and Crossrail 2 and two workshop sessions to explore priorities for the Euston planning brief. Feedback from the session will be fed into the principles for wider public consultation which is planned for May.
- Suggested that a consultation on the HS2 led stations masterplan and station options follows in June.

ACTION: HS2 to consider consultation on stations masterplan and station design and co-ordinate with partners.

Key issues for 2017 for discussion

Euston Square Gardens

- Discussion about HS2 led masterplan options for the gardens following station construction
- Depending on possible options LBC may need to consider updating parts of the EAP.

ACTION: High level conversation with Historic England to be arranged to discuss options and principles, DfT to consider who should be leading this.

AOB

- None
- Next meeting 11th April

Euston Management Board

11th April 2017

Camden Council, 5 Pancras Square, Room 11.11

Time: 10.00am – 11.30am

Attendees: David Joyce (LBC) (chair); Mary-Ann Lewis (LBC); Richard Wilson (LBC); Martin Cowie (GLA); Claire Carter (DfT); Gemma Liscoe (NR); Kerry Bangle (HS2); Therese Gallagher (notes); Umesh Gorasia (DfT); Karen Galey (LBC); Sabina Nizamuddin (HS2); Dushen Naidoo (NR); Chris Paxman (NR) Simon Weaver (TfL); Isabelle Adams (Crossrail 2)

Welcome, introductions, apologies
Minutes of the last meeting
<ul style="list-style-type: none"> • Minutes agreed
Network Rail update
<ul style="list-style-type: none"> • GL introduced Dushen Naidoo who is the new lead for the B2 sponsor team, he will be leading on the strategic elements of the project and GL will be largely focusing on the delivery elements, with attendance at meetings to be clarified. • Tender documents for the B2 feasibility work are due to be circulated this week for comment. • Responses and comments on documents will be logged and a tracker created to ensure that comments are followed through or an explanation is provided where this is not possible. • Consultants due to be appointed in June • CP reported that the relevant notices for the MDP procurement were lodged and the process was launched on Friday. <p>ACTION: ensure that the B2 documents reference OSD</p>
HS2 update
<ul style="list-style-type: none"> • A series of workshops covering different elements of the masterplan are due to start after the Easter break – these will be managed through the working group. • Some works under the early works contract have begun • The class approval for matters ancillary to development has been made • An addendum to main works civils contract has been issued to those bidding to cover the EMM, • Procurement exercise underway - further work on these measures will be progressed when this contract is awarded. • MC raised concerns about the proposal to endorse the masterplan remit at the next ESSRB? He raised the following issues: <ul style="list-style-type: none"> ○ The group needs to understand how optioneering will work ○ Need opportunity to review and endorse revised brief if changes are needed following discussion at ESSRB ○ Concerns about the OSD shown on WE initial plans and how the brief allows for this ○ Need to clarify remit

- We could close issues down with another session and then report to ESSRB
 - Next session of the working group to focus on process
 - Design ambition which was completed in March and group hasn't seen them
- ACTION: MC to speak to Tom Venner to express concerns

- DJ reported on discussion at the ESSRB and the meeting with David Higgins and David Prout where similar concerns were expressed. It was agreed that Wilkinson Eyre/WSP would be requested to seek to address issues raised and present options to the next ESB.

ACTION: Brief and work to date to be presented to ESSRB as work in progress which would be amended to take account of any comments.

Crossrail 2 Update

- The strategic outline business case (SOBC) has been submitted to the secretary of state and a response is expected by the end of May. SOBC has been well received so far.
- Preparing for consultation later this year (tbc) and still working towards submission of a Hybrid Bill early in 2019 up to which point funding has been agreed.
- Consultation will include worksites and station entrances. Euston alignment is very constrained because of link to Tottenham Court Road and British Library (BL) so options are limited.
- Working with NR on various studies to look at HS2 enabling works.
- Design at Euston has continued because of need to allow for British Library development
- Currently reviewing tenders for next iteration of design, with appointment in June
- LBC are due to meet with BL to discuss proposals and wider discussion to be had about the best solution at St Pancras
- Reported that MAL will lead CR2 work for LBC

Draft Key Principles for the Planning Brief for consultation

- MAL presented the proposed Planning Brief principles which have been developed in collaboration with the working group. Most people have seen a version, comments from attendees, internal colleagues, stakeholder workshop
- The Board agreed that the overarching principle fits with the landowner principle. It was reported that, at the high level meeting on 30th March, David Prout highlighted the need to ensure that the northern concourse was not treated as an after-thought. The Board questioned who would lead on surface transport for TfL. SW, to confirm. New Mayor's Transport Strategy will cover future requirements.

ACTION: Add maximising regeneration and development potential into principles specifically.

ACTION: Euston Road to be considered under principle 7.

ACTION: Consider how future proofing can cover interim phases of work?

SW to confirm who will lead on surface transport discussions from TfL.

Key issues for 2017 for discussion

- *Euston Square Gardens*
- Clear message from all stakeholders that Euston Square Gardens needs to be green and not grey.

- ESSRB to agree approach
- How buses are arranged will affect the gardens – critical to minimise their impact.
- *London View Management Framework*
- Nothing happened yet on the review – need to test against development potential
- What decisions need to be made this year?

ACTION: Working group to consider decision making processes and timings

ACTION: CC to confirm who/when will approach to Historic England be made.

ACTION: Report to ESSRB on timing for discussions and any decisions.

AOB

- None