

Euston Management Board

22nd September 2016

Camden Council, 5 Pancras Square, Room 11.12 Kingsgate

Time: 3.30 – 5pm

Attendees: David Joyce (LBC) (chair); Mary-Ann Lewis (LBC); Richard Wilson (LBC); Isabelle Adams (CR2); Martin Gray (HS2); Kerry Bangle (HS2); Adam Ruane (HS2); Martin Cowie (GLA); Katie Hickman (DfT); Umesh Gorasia (DCLG); Chris Paxman (NR)

<p>Welcome, introductions, apologies</p> <ul style="list-style-type: none"> David Joyce the new Director of Regeneration and Planning at Camden is the new Chair of the Board Apologies: Sarah Johnson, Karen Swift, Peter Marson, Michael Scanlon
<p>Minutes of the last meeting</p> <ul style="list-style-type: none"> Minutes agreed
<p>Network Rail Feasibility study update</p> <ul style="list-style-type: none"> Have started feasibility optioneering Looking at 3 strategic concepts: <ul style="list-style-type: none"> refurbishment of existing station; Split deck solution Level deck solution Current focus looking in depth at design work completed to date. A new programme board to oversee work has been established and Cavendish Elithorn (DfT) & Rupert Walker (NR) are meeting on a monthly basis. The most recent session established a set of agreed outcomes and milestones. No long term funding has been established for the works so a refurbishment will remain an option for now <p>ACTION: Network Rail to circulate a document setting out agreed outcomes and milestones, including how and when various stakeholders will input.</p>
<p>Crossrail 2 update</p> <ul style="list-style-type: none"> Isabelle Adams presented the latest proposals for the Crossrail 2 works at Euston. Changes decrease interchange time from HS2 by half and increase business case for whole of CR2 by 3% Further work is needed to: <ul style="list-style-type: none"> resolve impact on station concourse during works further consider how best to sequence the various works join up with HS2 Ltd. in terms of worksites and relocation of services in Euston. Work between now and April to focus on resolving any big clashes between the different projects Current programme includes submission of Hybrid Bill in spring 2019, with a start date on site in early 2020s and a 10 - 11year build programme There was discussion about whether any provision would be made for the HS1 link, however, this is not in CR2 scope

- Safeguarding – The team are looking at the possibility of a refresh of the safeguarding directive in Spring/Summer 2017

ACTION: Agreed that LBC would be involved in worksite co-ordination (HS2, NR & CR2)
 ACTION: LBC to follow up with politicians re whether they would like separate briefing on latest proposals.

Strategic Review update

- Work has started and have had first meeting with Camden and the GLA
- Summary of high level principles for each organisation which will then be cross referenced to try to find common issues
- Outcomes will feed into the stations masterplan work (aligned with RIBA 2)
- Need to start thinking of Euston as the project and start mapping out interdependencies
- Concern was expressed about the structure of the review which includes separate workshops – there was a shared view that there needs to be more of a roundtable discussion
- It was agreed that LBC's newly appointed architects, Studio Egret West could attend

ACTION: invitations for workshops and meetings to be circulated.

HS2 OSD Planning Strategy presentation

- Look at comprehensive planning strategy for Euston – HS2 & NR
- Significant period of time for development coming forward which will have to deal with changing policy context
- Master Developers Advisory Group – help to shape planning policy framework
- Needs to consider how this sits with NR B2
- GLA looking to produce policy review towards end of Autumn (Nov). Draft plan ready for this time next year
- Strategic review – looking to test assumptions and identifying areas for further development

Growth Strategy Implementation Plan

- Crossrail 2 to be included
- Feasibility work will look at how projects work together
- Strategic review includes discussion with Treasury
- Will be substantive item on next agenda for the Strategic Board to establish what to do with it next. Also, to consider if it should be discussed by the DCLG local growth board
- Protocol for sharing information to be worked up
- Use governance to inform decision making

ACTION: Everyone to review and update as appropriate by the end of next week

Planning Brief update

- Website
Currently updating – please forward any suggestions
- Options consultation
Reported that given the delays to the associated work it is unlikely that this will happen in Jan

Strategic Board Agenda

5th October 11.30am – 1pm

- Possible agenda items:
 - Crossrail 2 update? LBC to advise following steer from politicians
 - Stations masterplanning and strategic review
 - Planning Brief update
 - Growth Strategy Implementation Plan
 - Materials by Rail update (HS2 to check with Roger and respond quickly)
 - European study tour lessons learnt

MAL to send recap of last meeting & ToR for group and people can suggest any additional agenda items

AOB

Next meeting 26th October

Euston Management Board

25th October 2016

Camden Council, 5 Pancras Square, Room 10.10 Kingsgate

Time: 10.00am

Attendees: David Joyce (LBC) (chair); Mary-Ann Lewis (LBC); Richard Wilson (LBC); Isabelle Adams (CR2); Adam Ruane (HS2); Martin Cowie (GLA); Katie Hickman (DfT); Umesh Gorasia (DCLG); Chris Paxman (NR); Gemma Liscoe (NR project sp); Ben Rosengren (HS2); Karen Galey (LBC); Declan McCafferty (Grimshaw); Alison Murray (Arup)

Welcome, introductions, apologies
<ul style="list-style-type: none"> Apologies: Martin Gray; Kerry Bangle; Karen Swift; Michael Scanlon
Minutes of the last meeting
<ul style="list-style-type: none"> Comments sent through from Crossrail 2 Minutes agreed (with comments incorporated)
Network Rail update
<ul style="list-style-type: none"> Reviewing design work carried out previously to see what can be progressed. Report scheduled for January. Developing requirements of project including stakeholder requirements/ aspirations
HS2 update
<ul style="list-style-type: none"> Initial market soundings suggest a preference to look at Euston as one. Currently considering how this can be fed into MDP procurement. MDP procurement documentation is currently being produced. Action from ESSRB to identify interfaces between different dependencies including identifying the implications of certain fixes is at a very early stage. There was a discussion about how all the Boards work and need to ensure agendas and topics for discussion are planned out collaboratively and fit for each Board's role. <p>ACTION: HS2 Ltd to circulate integrated programme produced for ESSRB</p>
Strategic Review update
<ul style="list-style-type: none"> Presentation from Arup and Grimshaw on the emerging findings of the Strategic Review Four stations masterplan boundary set – to inform more detailed masterplan Final date for reporting Nov ESSRB Key purpose to inform masterplan for RIBA 2 to identify themes to take forward and to develop a shared understanding of objectives Key Theme identified is that Euston needs to be an integrated place <p>ACTION: Circulate presentation</p>
Strategic Board Actions
<ul style="list-style-type: none"> Implementation Plan update Forward plan of workstreams and decisions for ESB <ul style="list-style-type: none"> More links to be identified across different workstreams - drawing out links and interdependencies more.

- Need to update to reflect HS2 work on integrated programme
- Would be helpful if it could illustrate implications of various fixes/ decisions
- Given the changing nature of the work this should remain confidential

- **Joint working proposals - team proposals**

- DfT have produced proposals for discussion at ESSRB tomorrow
- Due to take to 15th December ESB
- Aim is to develop open working and there may be a need for a MoU to address process and behaviours
- Need joint programme of decision making

ACTION: Paper due for discussion tomorrow – any comments please send to KH urgently

Engaging with the community – coordination, website, definitions of projects and boards

- Discussion about how to better join up consultation
- Integrated programme to identify community engagement and opportunities for joining up
- Comms teams need to work together to ensure the right people are engaged at the right time.

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- EAP website is in the process of being updated

Euston Management Board

30th November 2016

Camden Council, 5 Pancras Square, Room 10.10 Kingsgate

Time: 10.00am

Attendees: David Joyce (LBC) (chair); Mary-Ann Lewis (LBC); Richard Wilson (LBC); Isabelle Adams (CR2); Martin Cowie (GLA); Katie Hickman (DfT); Chris Paxman (NR); Gemma Liscoe (NR); Ben Rosengren (HS2); Karen Galey (LBC); Martin Gray (HS2); Kerry Bangle (HS2); Karen Swift (LBC) (part of the meeting)
Kirstin

Welcome, introductions, apologies
<ul style="list-style-type: none"> Apologies:
Minutes of the last meeting
<ul style="list-style-type: none"> Minutes agreed
Network Rail update
<ul style="list-style-type: none"> Still working on strategic options with a first draft of report expected early Dec when the intention will be to share with key stakeholders Have completed report on impact of CR2 integration DfT have confirmed funding to end of 2017 The 4 stations masterplan should incorporate all NR options
HS2 update
<ul style="list-style-type: none"> Final Strategic Review report to be completed by 9th Dec for endorsement of ESSRB in Jan Currently revising the brief for the four stations masterplan. Still working through the governance arrangements including whether to take to EMB or EIPB in advance of ESSRB. Currently developing proposals for how to engage with the community on the masterplan (following commitment provided at ECRG)
Crossrail 2
<ul style="list-style-type: none"> Consultation delayed but delivery timescales to stay the same - both the Prime Minister and the Transport Secretary have reiterated their support. Their priorities are an updated business case and a robust funding plan for the scheme before we proceed with further formal public consultation [in 2017]. The Mayor and SoS are due to meet later this month after which there should be a clearer idea of consultation dates. Following on from NR report currently looking at station infrastructure and how to reduce disruption to NR operations Looking for opportunities to consolidate works with HS2.
ESSRB
<ul style="list-style-type: none"> Updates provided on: <ul style="list-style-type: none"> Strategic review Integrated programme Network Rail options work

- Reflections on 2016 and the need to have a 6 month rolling programme of discussion items/ decisions
- Agreed that where possible papers would be circulated further in advance of meeting

Planning brief

- Building on the strategic review process, SEW presented some initial ideas for the station area for discussion
- Generally the approach was welcomed as worthy of further investigation
- Work and discussion highlighted the importance of considering Euston as one place rather than a series of individual projects - discussion about how engage with community in this way
- Four station masterplan will look at key decisions that need to be made

ACTION: SEW to meet with CR2 designers to discuss proposals and test assumptions

ACTION: Ideas to be built into the brief for masterplanning in order to test assumptions

ACTION: SEW ideas to be presented at ESB

Planning brief consultation strategy

- Should look for opportunities to join up engagement rather than each project carrying out separate engagement
- Stakeholder workshop proposed in early 2017
- Consultation strategy to be considered by ESSRB

ACTION: LBC to plan stakeholder workshop

ACTION: LBC to consider how best to share consultation with ESSRB

Strategic Board Agenda – 15th Dec

- Proposed agenda items:
 - Presentation of SEW ideas
 - Strategic review update
 - Throat optimisation update
 - CR2 update
 - NR update (as meeting is before the first draft of report will be produced need to consider how the ESB can meaningfully feed into this)
 - Programme of high level decisions

ACTION: All to feedback on programme of high level decisions

ACTION: LBC to work up and share options for how ESB can input into key decisions/ discussions that need to take place in Jan, including holding a special meeting in Jan.

AOB

- None