

## EUSTON STRATEGIC BOARD (ESB) ACTIONS

15<sup>th</sup> December 2016

Committee Room 3A, Camden Old Town Hall, Judd Street

Time: 11.00am to 12.30pm

Chair: Cllr Sarah Hayward (Leader, LBC)

The following were in attendance at the meeting:

Camden	Cllr Sarah Hayward (SH)	Leader
Camden	David Joyce (DJ)	Director of Planning & Regeneration
Network Rail	Rupert Walker (RW)	Head of High Speed Rail, Network Rail
DCLG	Simon Ridley (SR)	Director, Cities and Local Growth
HS2 Ltd	Stuart Westgate (SW)	Programme Development Director
HS2 Ltd	Martin Gray (MG)	OSD Sponsor
HS2 Ltd	Kerry Bangle (KB)	Euston Sponsor
GLA	Jules Pipe (JP)	Deputy Mayor of London - Planning
GLA	Fiona Fletcher-Smith (FF)	Executive Director – Development, Enterprise and Environment
GLA	Martin Cowie (MC)	Strategic Planning Manager - Euston
Crossrail 2/TfL	Isabelle Adams	Crossrail 2
TfL	Lucinda Turner (LT)	Acting Director of Borough Planning
DfT	Cavendish Elithorn (CE)	Strategy Director, High Speed Rail
Studio Egret West	David West	Director
Camden	Mary-Ann Lewis (MAL)	Euston Programme Manager
Camden	Karen Galey (KG)	Head of Economic Development & Placeshaping (Observing)
Camden	Karen Swift (KS)	HS2 Programme Director (Observing)
	Neale Coleman (NC)	Consultant to Camden (Observing)

COMMENTS & ACTIONS	OWNER	DEADLINE/ STATUS
<b>Apologies</b> None		
<b>Minutes of the last meeting</b> The minutes of the last meeting were confirmed. These are on the EAP website.	MAL	
<b>Updates</b>  Rupert Walker provided an update on progress of the Network Rail GRIP 2 work, which now has provisional funding. Work is currently underway on developing a report on the strategic options for the station design. RW confirmed that detailed schemes for all the options cannot be developed, and noted that involving the	Network Rail to liaise with LBC, GLA,	

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<p>organisations represented at the Board in the assessment process to narrow options down will be crucial during January.</p> <p>It was confirmed an additional of the ESB should be held at the end of January, to consider recommendations emerging from this work.</p> <p>LT noted the need to understand critical interdependencies.</p> <p>SW provided an update on HS2's work and KB provided additional information on the programme for the refinement of the throat work which is planned to be reported to HS2's relevant boards in February.</p> <p>IA provided a brief update on Crossrail 2 noting the delay to consultation until 2017.</p> <p>Actions</p> <ul style="list-style-type: none"> <li><i>MAL to set up an additional ESB meeting in late January to consider recommendations of NR strategic stations option report and update on HS2 Throat work</i></li> </ul>	<p>TFL etc to discuss emerging options work during January</p> <p>MAL</p>	<p>Throughout January 2017</p> <p>Next ESB late January</p>
<p><b>Euston masterplanning</b></p> <p>MG presented an update on the Arup/Grimshaw Strategic Review work and the forthcoming RIBA 2 design and stations masterplanning work to be undertaken by WSP and Wilkinson Eyre. FF expressed concern about the loss of Arup/Grimshaw and recruiting new consultants at this stage. SW highlighted this as required due to standard procurement practice and that a thorough handover would be undertaken.</p> <p>MG confirmed HS2 would come back to the ESB meeting in January with the remit for the masterplanning work.</p> <p>MAL introduced David West from Studio Egret West, consultants working with Camden and the GLA to produce the Euston Station Area Planning Brief. DW presented some initial design thinking from a review of the existing HS2, Network Rail and Crossrail 2 designs.</p> <p>All agreed that the work was visionary and should be developed further – LT noted the need to test the ideas in terms of deliverability against known constraints. DJ highlighted the need to be visionary and futuristic around thinking in terms of buses. CE noted the need to ensure if this is developed further, trade offs are presented clearly.</p> <p>MAL highlighted the intention to develop the work further to see if it could form part of initial consultation on the Planning Brief in</p>		

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<p>Spring 2017, which all agreed.</p> <p><i>Actions:</i> Camden to progress ideas with SEW, through testing of concepts with HS2, NR and Crossrail 2 and develop ideas for consultation in Spring 2017.</p>	MAL	(Next ESB)
<p><b>Future working</b></p> <p>MAL presented reports noting the proposed Forward Plan for decision making and noted the work EIPB are doing pulling together an integrated programme for all the projects across the organisations. All agreed the need to better understand interdependencies between projects and milestones, and KB confirmed this work was underway.</p> <p>MAL presented a short paper outlining how the organisations could work together at an officer level, joint working. SH suggested this should be worked up in more detail for the next ESB in late January and also questioned if more thinking could be done on governance. KB noted the Crossrail experience of “zippering” which allows for different governance to match at different levels and provided complementary governance. MG stated that he intended to set up weekly meetings for project sponsors across all organisations – which the board noted as a sensible step.</p> <p><i>Actions:</i> MAL to liaise with KB to keep the ESB decisions forward plan up to date and inform the Euston Integrated Programme MAL to work with colleagues to develop joint working proposals further and consider options for future refinements to governance</p>	<p>MG</p> <p>MAL + All</p>	<p>Throughout 2017</p> <p>Next ESB</p>
<p><b>Planning Brief Consultation and Engagement Strategy</b></p> <p>MAL presented a summary of the Consultation and Engagement Strategy, noting the intention to hold an initial stakeholder workshop in late January to bring people up to date on the Euston Area Plan context and forthcoming work on the Planning Brief.</p> <p>SH noted the risk of consultation fatigue given the number of issues that would require stakeholder engagement on over the next year and the need to plan to avoid this.</p> <p><i>Action: MAL to set up initial stakeholder workshop and consider how to carefully plan to ensure the different masterplanning processes are clear.</i></p>	MAL	Jan/Feb 2017
<p><b>Dates of meetings for the year ahead</b></p> <ul style="list-style-type: none"> <li>• 1<sup>st</sup> February 2017</li> <li>• 9<sup>th</sup> March 2017</li> <li>• 27<sup>th</sup> July 2017</li> <li>• 16<sup>th</sup> November 2017</li> </ul>		

Note taker: Mary-Ann Lewis    Actions issued on: x