

EUSTON STRATEGIC BOARD (ESB) ACTIONS

5th October 2016

Committee Room 3, Camden Old Town Hall, Judd Street

Time: 11.30am to 1pm

Chair: Cllr Sarah Hayward (Leader, LBC)

The following were in attendance at the meeting:

Camden	Cllr Sarah Hayward (SH)	Leader
Camden	Cllr Phil Jones (PJ)	Cabinet Member for Regeneration, Transport & Planning
Camden	David Joyce (DJ)	Director of Planning & Regeneration
Camden	Karen Swift (KS)	HS2 Programme Director
Camden	Mary-Ann Lewis (MAL)	Euston Programme Manager
Network Rail	Rupert Walker (RW)	Head of High Speed Rail, Network Rail
DCLG	Gareth Bradford (GB)	Deputy Director, Cities and Local Growth
HS2 Ltd	Stuart Westgate (SW)	Programme Development Director
HS2 Ltd	Stephen Dance (SD)	Interim Development Director
GLA	Jules Pipe (JP)	Deputy Mayor of London - Planning
GLA	Stewart Murray (SM)	Assistant Director - Planning
GLA	Fiona Fletcher-Smith (FF)	Executive Director – Planning, Environment & Regeneration
GLA	Martin Cowie (MC)	Strategic Planning Manager - Euston
Crossrail 2/TfL	Michèle Dix (MD)	Managing Director, Crossrail 2
TfL	Lucinda Turner (LT)	Acting Director of Borough Planning
DfT	Cavendish Elithorn (CE)	Strategy Director, High Speed Rail
Camden	Karen Galey (KG)	Head of Economic Development & Placeshaping

COMMENTS & ACTIONS	OWNER	DEADLINE/STATUS
Apologies None		
Minutes of the last meeting The minutes of the last meeting were confirmed. These are on the EAP website	MAL	
Euston Growth Strategy Implementation Plan MAL summarised the Draft Implementation Plan produced by LB Camden, collaboratively with DfT, HS2, Network Rail and Crossrail 2 officers and with the support of the GLA and TfL. GB suggested there needs to be clear feedback loops between the projects and the original recommendations of the Growth Strategy.		

COMMENTS & ACTIONS	OWNER	DEADLINE/ STATUS
<p>All agreed the 2 year timeframe for the Plan was appropriate.</p> <p>MD suggested that Crossrail 2 Bill could be used to help with some of the issues faced to integrate stations and OSD. DJ suggested that Crossrail 2 share more detail on the perceived benefits of including different elements in the Crossrail 2 Bill, including learning from Crossrail 1. SH suggested the Plan should include a separate workstream on the opportunities and risks associated with the Crossrail 2 Bill.</p> <p>Following debate about smaller projects and boundary of the Plan SH suggested that the Plan should be more explicit about more detailed work involved in each project, to address this concern, such as wider policy projects i.e. London Plan and London View Management Framework updates and how these fit into workstreams.</p> <p>Joint working was discussed. All agreed there would be merits to more collaborative working. SH requested a proposal on how this could work be brought to next ESB meeting in December.</p> <p>RW outlined the current Network Rail programme. Funding still required to accelerate the GRIP 2 programme to conclude before March 2018. Programme relies on commitment to funding in early 2017. Need to work out how to plug the gap now. SH asked if ESB could help?</p> <p>MD questioned if consultants procured to help with NR's Crossrail 2 work could be used for the GRIP 2 work.</p> <p>CE noted that the longer level deck is kept in play will push back timings. CE confirmed it will be a DfT decision on the level of investment in the station, along with Treasury.</p> <p>SH stated that ESB has a role to play in that decision, it needs to be a place based decision.</p> <p>JP asked if there could be a menu of elements or a flowchart/programme of design fixes to help illustrate what decisions and fixes in station(s) design rule other elements of design related to the station(s) or over site development in or out. SH echoed that ESB needs to be involved in the trade offs between options.</p>	<p>MAL to include in update to plan</p>	
<p>Actions:</p> <ul style="list-style-type: none"> • <i>Camden to redraft Implementation Plan and recirculate to Board</i> • <i>Board to decide when revised Implementation Plan can be uploaded onto website</i> • <i>Camden to liaise with counterparts at DfT, Network Rail,</i> 	<p>MAL</p> <p>All</p> <p>MAL</p>	<p>November 2016</p> <p>15/12/16 (next ESB)</p>

COMMENTS & ACTIONS	OWNER	DEADLINE/ STATUS
<p><i>HS2 and GLA/TfL/Crossrail 2 to draft a proposal for joint working to be discussed at next ESB</i></p>		
<p>HS2 Station masterplanning update SD provided a verbal update on the Arup Strategic Review work commissioned by HS2. Arup expect to have produced a strategic framework by the end of the month. This will be a precursor to the HS2 joint stations masterplanning work. SD highlighted the need to get the development market involved in the work. SD confirmed that the procurement process for the stations is being designed to cover the whole station area as a single entity.</p> <p>SH questioned how will ESB get involved in the Strategic Review work?</p> <p>SD/CE confirmed client for this work is the ESSRB. SH highlighted that there is no political oversight on the ESSRB. SW confirmed that the ESSRB is not a decision making forum and that it is set up to liaise with the ESB.</p> <p>GB noted the need to lay out milestones and points where trade offs will need to be made. SD highlighted that most of the work of interest to ESB will come later in 2017.</p> <p>SH requested that a forward plan of decisions and work plan be prepared for discussion at the next ESB.</p> <p><i>Actions:</i> <i>Camden to collaborate with DfT, HS2, Network Rail, GLA/TfL/Crossrail 2 to identify key milestones for the work programme and associated decisions for the ESB, including a jointly owned flowchart/programme or menu of options to illustrate how design fixes and decisions impact on wider design options through the programme</i></p>	MAL	15/12/16 (Next ESB)
<p>Euston Planning Brief update MAL provided a brief verbal update on the programme for the Planning Brief, noting the need to delay initial work until HS2 have indicated if the throat optimization scheme will be progressed (likely to be known by late 2016). Following that the team will look to prepare options for initial consultation. MAL informed the board that Studio Egret West have been appointed to support the team with architectural and design expertise, and they will be tasked with getting involved in the Strategic Review work which Arup is leading.</p> <p><i>Action: All noted the revised programme and appointment of Studio Egret West.</i></p>		

COMMENTS & ACTIONS	OWNER	DEADLINE/ STATUS
<p>European Study Tour findings Board members were asked to review the presentation circulated and send any comments to MAL.</p> <p><i>Action: All to review presentation and send comments to MAL direct.</i></p>	All	01/11/16
<p>Dates of meetings for the year ahead</p> <ul style="list-style-type: none"> • 15th December 		

Note taker: Mary-Ann Lewis Actions issued on: x