

Euston Management Board

14th March 2019

Camden Council, Crowndale Centre, Committee Room 3

Time: 3.30-5.00pm

Attendees: David Joyce (LBC – Chair); Mary-Ann Lewis (LBC); Lyndon Fothergill (GLA); Ollie Frost (HS2); Rob Heasman (Lendlease); Steven Hart (NR) Rachel McElhone (TfL); Simon Devney (DfT); John Finlayson (GLA); Tom Venner (HS2); Shaparak Rahimi (LL); Matt Bell (LL); Therese Gallagher (LBC – note taker)

Welcome, introductions, apologies	ACTION
Apologies from Dushen Naidoo (NR)	
Minutes of the last meeting	
<ul style="list-style-type: none"> • Minutes of October meeting noted. • The board committed to publishing future minutes as soon as possible and noted that after 5 weeks even if comments are outstanding notes will be published. 	
Roundtable update	
<p><i>NR</i></p> <ul style="list-style-type: none"> - Following approval of the strategic outline business case (SOBC), the RECS (Redevelopment of Euston Conventional Station) now has funding for the next stage of work. - Currently working with their consultant team to consider how an option will be selected. - Funding is agreed to outline business case approval (submission is currently scheduled for March 2020). <p><i>HS2</i></p> <ul style="list-style-type: none"> - Working towards notice to proceed, which means the company demonstrates that it is fit to operate. - Station design is progressing and focus is on meeting cost and schedule challenges. - Enabling works continue and the contract for the main station construction contract is in place with Mace/Dragados who will be meeting partner organisations over next few weeks. - Reflecting on residents’ frustrations, DJ stressed the importance of communicating forthcoming works especially where these affect routes in the local area. <p><i>CR2</i></p> <ul style="list-style-type: none"> - SOBC to be submitted and safeguarding to be refreshed later this year and plan. <p><i>TfL</i></p>	

<ul style="list-style-type: none"> - Developing Healthy Streets work and want to speak to all stakeholder organisations in due course. - DJ highlighted the recommendations from the recently published Science and innovation audit, including the suggestion of a spatial strategy for knowledge quarter, a key part of which is reducing the impact of Euston Road. - Working with Lendlease’s Arup team to look at potential options for bus provision at Euston. - Reflecting on discussion at ESSRB about when decisions are needed on the bus station, it was concluded that given the complex nature of the site, such a decision could not be taken in isolation and further work is needed on the masterplan. - TV agreed to arrange another high level bus discussion to report and discuss the work to date. <p><i>GLA</i> Officer level introductions with LL are being arranged.</p> <p><i>LL</i></p> <ul style="list-style-type: none"> - Focusing on station design integration. Keen to get started on masterplanning. Currently working to understand the community and how they can best work with them to develop the masterplan. <p><i>DfT</i> Recent Spring Statement mentions the upcoming spending review and talks about the zero-based capital budget – this is business as usual for a spending review and the Government is still committed to HS2.</p>	
Planning Brief update – LBC	
<p>MAL presentation covered direction of travel, timescales and proposed engagement:</p> <ul style="list-style-type: none"> • Revised programme to allow for more time to reflect ongoing work on station design. A clearer steer on this should be available in April which will allow this to be fed into a draft for publication in Autumn 2019. • Board agreed revised programme to allow for better integration and clearer messaging. <p>Comments on direction of travel:</p> <ul style="list-style-type: none"> • Retail: <ul style="list-style-type: none"> - Initial feedback from stakeholders suggests that HS2, NR and LL are considering retail provision. - MAL reminded the board of the wording in the EAP which requires a retail study to be completed if retail provision above 20,000sqm is proposed. If levels above this are proposed a retail study which assesses the impact on existing retail centres should be completed as a priority. - TV highlighted the work that HS2 have done to look at retail provision and has agreed to share this with board. 	<p>Revised programme to be considered by ESB</p> <p>TV to share HS2’s work on retail with the board.</p>

<ul style="list-style-type: none"> • TfL, CR2 and NR all highlighted the important role of Euston as transport interchange and that the transport functions are needed to make development work. • It will be important to consider how impacts can be managed and benefits realised over the construction period • Need to consider how there can be enough flexibility to allow for growth in the knowledge quarter. • Noted that the EAP will need to be reviewed in Jan 2020 (5 years post adoption). 	
Euston Resident’s Assembly – LBC	
<ul style="list-style-type: none"> • MAL presentation covered a summary of the findings of the Euston Resident’s Assembly (ERA). • It was agreed that the ERA should form part of the consultation matrix for stakeholder organisations and further thought should be given to how they could be involved in the future alongside other consultation. 	
Meanwhile uses – Lendlease & LBC	
<ul style="list-style-type: none"> • Following recent meetings on an Arts and Cultural Strategy and meanwhile uses more generally it was agreed that all stakeholders need to work together to establish a strategic approach to meanwhile uses across the site: <ul style="list-style-type: none"> - The board agreed to set up a working group who will start by looking at developing a shared understanding of what we are trying to achieve, what meanwhile uses encompass and how sites and uses will be identified in the future. - The working group will report to EMB. - Important for the group to consider how we link to engagement - Discussions should also include employment support and opportunities to link up– what are the existing organisations in the area doing and what can be done to support this? - Look at opportunities to link up with construction skills. - DJ noted that officers were impressed with the hoarding used in Birmingham and HS2 agreed to investigate whether there are lessons that could be applied to Euston. 	<p>Lendlease to arrange first meeting</p> <p>Stakeholders to nominate reps as appropriate</p> <p>HS2 to investigate</p>
Euston Strategic Board agenda - LBC	
<ul style="list-style-type: none"> • The draft agenda for ESB was agreed. • There was discussion about the need for a clear Comms and engagement plan including a simple explanation about who is responsible for what and when to avoid the confusion that is currently encountered. It should highlight the different conversations required for the station and over station development and the different roles of stakeholders and explaining the inter-relationships. <ul style="list-style-type: none"> - Visual showing who is doing what and when in time for ESB – simplify as much as possible 	<p>Draft agenda to be discussed with ESB chair</p> <p>MAL to set up discussion with stakeholders to input</p>

<ul style="list-style-type: none">Lendlease agreed to provide an update on the work that they have been undertaking on their vision, including a timeline.	
AOB	
<ul style="list-style-type: none">Request that Camden officers are notified of any meetings arranged with Cllr Gould or Jenny Rowlands so that they can ensure they are briefed appropriately.	